

JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

(NC 451)

In-Year Report of the Municipality

Prepared in terms of Local Government: Municipal Finance Management Act No.56 of 2003; Municipal Budget and Reporting Regulations

MID-YEAR BUDGET & PERFORMANCE ASSESSMENT FOR THE PERIOD 1 JULY 2015 TO 31 DECEMBER 2015

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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations – Money received from Provincial or National Government or other municipalities

AFS- Annual Financial Statements

Budget – The financial plan of the Municipality

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy

Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period

CFO - Chief Financial Officer

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality

KPI's – Key Performance Indicators. Measures of service output and/or outcome

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position

NT – National Treasury

Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand

R&M – Repairs and maintenance on property, plant and equipment

SCM – Supply Chain Management

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget

Vote means one of the main segment into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and which specifies the total amount that is appropriated for the purpose of the department or functional area concerned.

Zero Based Budgeting means as opposed to incremental budgeting, zero-based budgeting means that each year's budget is drawn up independently from that of the previous year. This means that items are not included simply because they were in the previous budget. Each item has to be justified and motivated for and the purpose of each item is considered. All items in the capital are treated on a "zero-basis"

PART 1

Section 1: Introduction

1.1 Purpose

To inform Council of progress made in the implementation of the budget and the performance outcomes in respect of the first six months of the 2015/16 financial year, and to recommend whether an adjustments budget is necessary.

1.2. Legal requirements

In terms of Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003):

- 1) The accounting officer of a municipality must by 25 January of each year -
 - (a) assess the performance of the municipality during the first half of the financial year, taking into account –
 - the monthly statements referred to in section 71 for the first half of the financial year;
 - the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - the past year's annual report, and progress on resolving problems identified in the annual report; and
 - the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to –
 - the mayor of the municipality
 - the National Treasury; and
 - the relevant Provincial Treasury.

- 2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1) (b) of this section.

- 3) The accounting officer must, as part of the review -

- make recommendations as to whether an adjustments budget is necessary; and
- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Thereafter, the mayor must, in terms of Section 54(1):

- Consider the report;
- Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- Submit the report to the council by 31st January of each year.

1.3. Contents of this report

With the concurrence of the Chief Financial Officer, it was agreed that:

- (a) The Finance department prepared a report complying with the financial requirements of MFMA section 71. The mid-year budget statement for 2014/15 financial year will be submitted to all legislated parties by the 28th January 2016. This report will be tabled at Council together with section 52 report on the 28th January 2016.
- (b) The outcomes of the above mentioned reports and reviews form the basis of the mid-year budget and performance assessment.

Part 2 – Report of the Mayor

2.1 High level assessment of MFMA s71 financial reports for the past 6 months

2.1.1 Against annual budget (original approved)

Overall Performance Information

SUMMARY OF FINANCIAL INFORMATION

DESCRIPTION	ORIGINAL BUDGET R'(000)	YTD BUDGET R'(000)	YTD ACTUALS R'(000)	YTD ACTUALS VS BUDGET %	ACTUALS VS REVISED BUDGET %
TOTAL REVENUE	290 038	212 551	257 880	121.33%	88.91%
TOTAL OPERATING EXPENDITURE	163 655	84 727	78 526	92.68%	47.98%
TOTAL CAPITAL EXPENDITURE	126 383	72 076	62 493	86.70%	49.45%
SURPLUS/(DEFICIT)	(0)	55 749	116 862		

➤ Revenue

The revenue performance in terms of year-to-date actuals is 121%, but when we exclude grants and focus on the municipality's own revenue only the performance is 183%. The revenue that is not performing well is property rates, electricity, sewerage and rental which are all below 90%.

The reduction in property rate income and electricity service charges revenue will be effected in the Adjustments Budget to be tabled by the end of January 2016.

In terms of grants the municipality received R 25.3 million, which was not budgeted for; and this grants is from RBIG, Kumba Iron Ore for construction of access road (N14 to Ganghaai), South 32 and COGHSTA (housing grant).

Kindly note that the RBIG have been gazetted as grant in kind for the municipality but the Department of Water Affairs has signed a Memorandum of Understanding with the municipality to implement the project on their behalf, the same applies to both South 32(previously BHP Billiton) , COGHSTA and Kumba Iron Ore.

➤ Operating Expenditure

Current expenditure is almost at 93% of the year-to-date budget, which means the municipality is within its year-to-date budget. This expenditure item will be continuously monitored in order to maintain the pattern of spending.

➤ **Capital Expenditure**

Current expenditure is 87% of the year to date, which means the municipality is 13% or R 9.6 million below the year-to-date budget. Expenditure on project will improve due to new tenders being awarded and implementation plan being reviewed and approved by MIG office and Department of Water and Sanitation.

Though capital expenditure shows the underspending in terms of the year-to-date budget the municipality did spend R 12.5 million, which was not budgeted for, R 2.8 million for Regional Bulk Infrastructure Grant (RBIG) for Heuningvlei water project R2.9 million for Kanana Water Refurbishment and R 6.7 million for Kumba Iron Ore for construction of access road (N14 to Ganghaai).

Kindly note that the RBIG have been gazetted as grant in kind for the municipality but the Department of Water and Sanitation has signed a Memorandum of Understanding with the municipality to implement the project on their behalf, the same applies to both COGHSTA for Housing projects, South 32 and Kumba Iron Ore.

➤ **Cash flows**

The municipality started the month with a positive cash & cash equivalents balance of R104.3 million and decreased this by R30.2 million during December resulting in a closing balance of R 74.1million (R 2.1 million cash and R 72.0 million investments).

2.2 High level SDBIP overall performance

The Midyear assessment is based on the reviewed top level service delivery budget implementation plans for the period 1 July 2015 to 31 December 2015. The performance of Directorates and the assessment of the service delivery performance during the period under review are highlighted under part 4.

2.3 Potential impact of the national and provincial adjustments budget

The provincial government adjustment budgets will impact on the municipality's adjustment budget as it contains allocations received by Joe Morolong Local Municipality which were gazetted as grants-in-kind.

2.4 Conclusion

The mid-year budget and performance assessment indicates that:

- (i) an adjustments budget for 2015/16 will be required, and this must be approved by Council by no later than 29th January 2016
- (ii) the revised SDBIP, which forms the basis for the mid-year performance assessments must include adjustments necessitated by a review of the predetermined objectives as highlighted by the Auditor General and adjustments as a result of the adjustments budget, will be approved by Council;
- (iii) The revised IDP, taking into account revisions as a result of the adjustments budget and revised SDBIP, will be approved Council.

Part 3: Financial Performance

3.1 Monthly budget statements

3.1.1 Table C1: s71 Monthly Budget Statement Summary

The tables included in part 3 are from the section 71 December in-year monthly budget statement. The full year forecasts have been revised as part of the mid-year assessment. The revised forecasts will inform the adjustments that are to be tabled for Council approval.

NC451 Joe Morolong - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

Description	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	10 426	10 489	-	514	16 887	10 489	6 398	61%	10 489
Service charges	140 551	15 912	-	1 142	7 782	7 970	(188)	-2%	15 912
Investment revenue	404	-	-	60	364	-	364	#DIV/0!	-
Transfers recognised - operational	159 427	147 129	-	2 561	114 988	108 835	6 153	6%	147 129
Other own revenue	7 453	839	-	46	9 546	424	9 122	2151%	839
Total Revenue (excluding capital transfers and contributions)	318 261	174 369	-	4 322	149 567	127 719	21 848	17%	174 369
Employee costs	46 933	49 199	-	4 368	27 539	26 222	1 316	5%	49 199
Remuneration of Councillors	8 531	8 538	-	719	4 293	4 269	24	1%	8 538
Depreciation & asset impairment	-	10 000	-	-	-	5 000	(5 000)	-100%	10 000
Finance charges	841	934	-	429	514	467	47	10%	934
Materials and bulk purchases	11 104	10 847	-	899	5 156	5 426	(270)	-5%	10 847
Transfers and grants	18 594	4 730	-	492	1 173	2 495	(1 323)	-53%	4 730
Other expenditure	(9 285)	79 406	-	5 918	39 852	40 847	(995)	-2%	79 406
Total Expenditure	76 719	163 655	-	12 824	78 526	84 727	(6 201)	-7%	163 655
Surplus/(Deficit)	241 543	10 714	-	(8 502)	71 041	42 992	28 049	65%	10 714
Transfers recognised - capital	262 832	115 669	-	2 193	108 826	84 833	23 994	28%	115 669
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	504 374	126 383	-	(6 309)	179 868	127 824	52 043	41%	126 383
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	504 374	126 383	-	(6 309)	179 868	127 824	52 043	41%	126 383
Capital expenditure & funds sources									
Capital expenditure	262 832	126 383	-	11 744	72 076	62 493	9 583	15%	126 383
Capital transfers recognised	235 214	115 669	-	10 960	63 513	57 835	5 679	10%	115 669
Public contributions & donations	26 712	-	-	-	5 371	-	5 371	#DIV/0!	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	905	10 714	-	784	3 191	4 658	(1 467)	-31%	10 714
Total sources of capital funds	262 832	126 383	-	11 744	72 076	62 493	9 583	15%	126 383
Financial position									
Total current assets	88 471	19 921	-	-	187 661	-	-	-	19 921
Total non current assets	1 309 528	1 262 412	-	-	11 744	-	-	-	1 262 412
Total current liabilities	62 675	14 675	-	-	49 635	-	-	-	14 675
Total non current liabilities	3 875	4 145	-	-	2 264	-	-	-	4 145
Community wealth/Equity	1 331 449	1 263 513	-	-	147 898	-	-	-	1 263 513
Cash flows									
Net cash from (used) operating	262 288	137 242	-	(29 805)	143 601	128 759	(14 841)	-12%	137 242
Net cash from (used) investing	(262 832)	(126 383)	-	(11 744)	(71 089)	(62 026)	9 063	-15%	(126 383)
Net cash from (used) financing	(785)	(784)	-	(392)	(392)	(392)	0	-0%	(784)
Cash/cash equivalents at the month/year end	2 055	13 173	-	-	74 134	69 440	(4 694)	-7%	12 088
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	2 408	2 752	4 626	5 929	4 835	1 637	19 861	70 361	112 409
Creditors Age Analysis									
Total Creditors	-	-	-	-	-	-	-	-	-

3.1.2 Table C2: Monthly Budget Statement – Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organizational structures used by the different institutions. The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

NC451 Joe Morolong - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Mid-Year Assessment

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Standard										
<i>Governance and administration</i>		113 721	128 791	–	607	115 432	97 354	18 078	19%	128 791
Executive and council		5 317	5 998	–	–	5 998	5 998	–		5 998
Budget and treasury office		108 207	122 522	–	576	109 274	91 221	18 053	20%	122 522
Corporate services		197	271	–	30	160	135	24	18%	271
<i>Community and public safety</i>		15 263	4 003	–	3 263	10 719	2 468	8 252	334%	4 003
Community and social services		998	3 893	–	703	2 404	2 413	(10)	0%	3 893
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		–	109	–	–	–	54	(54)	-100%	109
Housing		14 265	–	–	2 561	8 316	–	8 316	#DIV/0!	–
Health		–	–	–	–	–	–	–		–
<i>Economic and environmental services</i>		64 128	58 615	–	295	55 625	42 771	12 854	30%	58 615
Planning and development		57 061	58 615	–	295	48 917	42 771	6 147	14%	58 615
Road transport		7 067	–	–	–	6 708	–	6 708	#DIV/0!	–
Environmental protection		–	–	–	–	–	–	–		–
<i>Trading services</i>		66 422	98 629	–	2 350	76 104	69 959	6 145	9%	98 629
Electricity		4 555	6 569	–	154	2 129	3 299	(1 170)	-35%	6 569
Water		59 442	89 515	–	1 945	72 481	65 388	7 093	11%	89 515
Waste water management		1 557	1 585	–	161	955	792	162	20%	1 585
Waste management		868	960	–	90	539	480	59	12%	960
<i>Other</i>	4	–	–	–	–	–	–	–		–
Total Revenue - Standard	2	259 533	290 038	–	6 515	257 880	212 551	45 328	21%	290 038
Expenditure - Standard										
<i>Governance and administration</i>		(5 935)	63 967	–	5 238	30 889	32 280	(1 391)	-4%	63 967
Executive and council		17 807	16 419	–	1 447	9 104	8 444	660	8%	16 419
Budget and treasury office		(35 731)	35 237	–	2 891	13 824	17 766	(3 943)	-22%	35 237
Corporate services		11 989	12 311	–	900	7 962	6 070	1 891	31%	12 311
<i>Community and public safety</i>		18 483	7 871	–	1 743	10 934	3 449	7 485	217%	7 871
Community and social services		8 689	6 963	–	889	4 298	2 974	1 324	45%	6 963
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		–	907	–	40	267	475	(207)	-44%	907
Housing		9 794	–	–	814	6 369	–	6 369	#DIV/0!	–
Health		–	–	–	–	–	–	–		–
<i>Economic and environmental services</i>		23 930	9 931	–	614	3 804	5 303	(1 499)	-28%	9 931
Planning and development		23 930	9 931	–	614	3 804	5 303	(1 499)	-28%	9 931
Road transport		–	–	–	–	–	–	–		–
Environmental protection		–	–	–	–	–	–	–		–
<i>Trading services</i>		40 241	81 885	–	5 230	32 899	43 695	(10 796)	-25%	81 885
Electricity		6 753	8 375	–	1 032	4 515	4 218	297	7%	8 375
Water		33 487	71 914	–	4 067	27 628	38 070	(10 443)	-27%	71 914
Waste water management		–	587	–	66	371	771	(399)	-52%	587
Waste management		–	1 010	–	65	385	636	(251)	-39%	1 010
<i>Other</i>		–	–	–	–	–	–	–		–
Total Expenditure - Standard	3	76 719	163 655	–	12 824	78 526	84 727	(6 201)	-7%	163 655
Surplus/ (Deficit) for the year		182 814	126 383	–	(6 309)	179 354	127 824	51 530	40%	126 383

3.1.3 Table C3: Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Executive & Council; Budget and Treasury Office; Corporate Support Services; Community Services;; Technical Services; Electrical Services; Water Unit and Planning & Development.

NC451 Joe Morolong - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year

Vote Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - Executive & Council	1	5 317	5 998	-	-	5 998	5 998	-		5 998
Vote 2 - Budget & Treasury Office		108 207	122 522	-	576	111 879	91 221	20 658	22.6%	122 522
Vote 3 - Corporate Support Services		197	271	-	30	160	135	24	17.8%	271
Vote 4 - Community Services		17 687	6 548	-	3 515	12 056	3 740	8 316	222.3%	6 548
Vote 5 - Technical Services		64 128	58 615	-	295	36 164	42 773	(6 608)	-15.4%	58 615
Vote 6 - Electricity Services		4 555	6 569	-	154	2 129	3 299	(1 170)	-35.5%	6 569
Vote 7 - Water Services		59 442	89 515	-	1 945	134 356	65 385	68 970	105.5%	89 515
Vote 8 - Development & Town Planning Services		-	-	-	-	5	-	5	#DIV/0!	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	259 533	290 038	-	6 515	302 748	212 551	90 196	42.4%	290 038
Expenditure by Vote										
Vote 1 - Executive & Council	1	17 807	16 419	-	1 447	9 104	8 444	660	7.8%	16 419
Vote 2 - Budget & Treasury Office		(35 731)	35 237	-	2 891	14 543	17 766	(3 223)	-18.1%	35 237
Vote 3 - Corporate Support Services		11 989	12 311	-	900	7 962	6 070	1 891	31.2%	12 311
Vote 4 - Community Services		18 482	9 468	-	1 874	11 691	4 855	6 835	140.8%	9 468
Vote 5 - Technical Services		21 741	5 702	-	393	2 535	2 945	(410)	-13.9%	5 702
Vote 6 - Electricity Services		6 753	8 375	-	1 032	4 515	4 218	297	7.0%	8 375
Vote 7 - Water Services		33 487	94 414	-	4 067	27 628	38 070	(10 443)	-27.4%	71 914
Vote 8 - Development & Town Planning Services		2 189	4 229	-	220	1 269	2 358	(1 089)	-46.2%	4 229
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	76 718	186 155	-	12 824	79 245	84 727	(5 482)	-6.5%	163 655
Surplus/ (Deficit) for the year	2	182 815	103 883	-	(6 309)	223 502	127 824	95 678	74.9%	126 383

Error! Not a valid link. Unauthorised expenditure by year end would occur either for the municipality as a whole if the adjusted budget for 'Total Expenditure by Vote' or if any of the individual budgets for any specific vote/s were overspent.

For the semester ended 31st December 2015, Executive & Council, Corporate Services, Community Services and Electricity Services reflect an over expenditure against the year-to-date budget forecasts.

3.1.4 Table C4: Monthly Budget Statement – Financial Performance (revenue and expenditure)Error! Not a valid link.

NC451 Joe Morolong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		10 426	10 489		514	16 887	10 489	6 398	61%	10 489
Property rates - penalties & collection charges		–						–		
Service charges - electricity revenue		4 555	6 569		154	2 129	3 299	(1 170)	-35%	6 569
Service charges - water revenue		133 571	6 798		736	4 159	3 399	760	22%	6 798
Service charges - sanitation revenue		1 557	1 585		161	955	792	162	20%	1 585
Service charges - refuse revenue		868	960		90	539	480	59	12%	960
Service charges – other		–						–		
Rental of facilities and equipment		74	97		5	93	48	45	92%	97
Interest earned - external investments		404	–		60	364		364	#DIV/0!	–
Interest earned - outstanding debtors		4 583	50				30	(30)	-100%	50
Dividends received								–		
Fines								–		
Licences and permits								–		
Agency services			109				54	(54)	-100%	109
Transfers recognised - operational		159 427	147 129		2 561	114 988	108 835	6 153	6%	147 129
Other revenue		2 796	582		42	9 453	291	9 162	3148%	582
Gains on disposal of PPE								–		
Total Revenue (excluding capital transfers and contributions)		318 261	174 369	–	4 322	149 567	127 719	21 848	17%	174 369
Expenditure By Type										
Employee related costs		46 933	49 199		4 368	27 539	26 222	1 316	5%	49 199
Remuneration of councillors		8 531	8 538		719	4 293	4 269	24	1%	8 538
Debt impairment		(59 839)	3 960					–		3 960
Depreciation & asset impairment		–	10 000				5 000	(5 000)	-100%	10 000
Finance charges		841	934		429	514	467	47	10%	934
Bulk purchases		11 104	10 847		899	5 156	5 426	(270)	-5%	10 847
Other materials		–						–		
Contracted services		466	20 398		452	8 225	11 520	(3 295)	-29%	20 398
Transfers and grants		18 594	4 730		492	1 173	2 495	(1 323)	-53%	4 730
Other expenditure		50 089	55 048		5 466	31 627	29 327	2 300	8%	55 048
Loss on disposal of PPE								–		
Total Expenditure		76 719	163 655	–	12 824	78 526	84 727	(6 201)	-7%	163 655
Surplus/(Deficit)										
Transfers recognised - capital		241 543	10 714	–	(8 502)	71 041	42 992	28 049	0	10 714
Contributions recognised - capital		262 832	115 669		2 193	108 826	84 833	23 994	0	115 669
Contributed assets								–		
Surplus/(Deficit) after capital transfers & contributions		504 374	126 383	–	(6 309)	179 868	127 824			126 383
Taxation								–		
Surplus/(Deficit) after taxation		504 374	126 383	–	(6 309)	179 868	127 824			126 383
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		504 374	126 383	–	(6 309)	179 868	127 824			126 383
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		504 374	126 383	–	(6 309)	179 868	127 824			126 383

The year-to-date operating revenue actuals reflects an achievement of 121% of the year-to-date budget, a 21% above the target.

Current expenditure is 3%, R 6.2million, below year-to-date budget projections for the period.

3.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

NC451 Joe Morolong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Mid-Year Assessment

Vote Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Executive & Council		-	-	-	-	-	-	-		-
Vote 2 - Budget & Treasury Office		-	-	-	-	-	-	-		-
Vote 3 - Corporate Support Services		-	-	-	-	-	-	-		-
Vote 4 - Community Services		12 492	29 225	-	2 062	18 672	14 812	3 860	26%	29 225
Vote 5 - Technical Services		44 386	17 555	-	-	11 854	8 777	3 077	35%	17 555
Vote 6 - Electricity Services		-	-	-	-	-	-	-		-
Vote 7 - Water Services		205 049	68 890	-	8 203	36 186	34 445	1 741	5%	68 890
Vote 8 - Development & Town Planning Services		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	261 927	115 669	-	10 265	66 712	58 035	8 677	15%	115 669
Single Year expenditure appropriation	2									
Vote 1 - Executive & Council		-	-	-	-	-	-	-		-
Vote 2 - Budget & Treasury Office		(15)	50	-	-	-	50	(50)	-100%	50
Vote 3 - Corporate Support Services		919	1 205	-	-	416	1 205	(789)	-66%	1 205
Vote 4 - Community Services		-	9 209	-	1 479	4 948	2 953	1 995	68%	9 209
Vote 5 - Technical Services		-	-	-	-	-	-	-		-
Vote 6 - Electricity Services		-	-	-	-	-	-	-		-
Vote 7 - Water Services		-	250	-	-	-	250	(250)	-100%	250
Vote 8 - Development & Town Planning Services		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	905	10 714	-	1 479	5 364	4 458	906	20%	10 714
Total Capital Expenditure		262 832	126 383	-	11 744	72 076	62 493	9 583	15%	126 383
Capital Expenditure - Standard Classification										
Governance and administration		(15)	1 255	-	-	416	1 255	(839)	-67%	1 255
Executive and council		-	-	-	-	-	-	-		-
Budget and treasury office		(15)	50	-	-	-	50	(50)	-100%	50
Corporate services		-	1 205	-	-	416	1 205	(789)	-66%	1 205
Community and public safety		919	17 360	-	1 479	4 951	7 128	(2 177)	-31%	17 360
Community and social services		919	6 576	-	1 479	4 951	2 142	2 809	131%	6 576
Sport and recreation		-	8 350	-	-	-	4 175	(4 175)	-100%	8 350
Public safety		-	2 433	-	-	-	811	(811)	-100%	2 433
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		44 386	17 555	-	-	11 854	8 777	3 077	35%	17 555
Planning and development		-	-	-	-	-	-	-		-
Road transport		44 386	17 555	-	-	11 854	8 777	3 077	35%	17 555
Environmental protection		-	-	-	-	-	-	-		-
Trading services		217 540	90 214	-	10 265	54 855	45 332	9 523	21%	90 214
Electricity		-	-	-	-	-	-	-		-
Water		205 049	69 140	-	8 203	36 183	34 695	1 488	4%	69 140
Waste water management		12 492	21 074	-	2 062	18 672	10 637	8 035	76%	21 074

Waste management								-		
<i>Other</i>								-		
Total Capital Expenditure - Standard Classification	3	262 832	126 383	-	11 744	72 076	62 493	9 583	15%	126 383
Funded by:										
National Government		235 214	115 669		10 960	63 470	57 835	5 636	10%	115 669
Provincial Government					-	43		43	#DIV/0!	
District Municipality								-		
Other transfers and grants								-		
Transfers recognised - capital		235 214	115 669	-	10 960	63 513	57 835	5 679	10%	115 669
Public contributions & donations	5	26 712			-	5 371		5 371	#DIV/0!	
Borrowing	6				-			-		
Internally generated funds		905	10 714		784	3 191	4 658	(1 467)	-31%	10 714
Total Capital Funding		262 832	126 383	-	11 744	72 076	62 493	9 583	15%	126 383

3.1.6 Table C6: Monthly Budget Statement - Financial Position

NC451 Joe Morolong - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

Description	Ref	2014/15	Budget Year 2015/16			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		25 174	13 173		2 105	13 173
Call investment deposits		-	257		72 032	257
Consumer debtors		57 955	4 916		53 286	4 916
Other debtors		4 832			59 123	
Current portion of long-term receivables						
Inventory		509	1 575		1 115	1 575
Total current assets		88 471	19 921	-	187 661	19 921
Non current assets						
Long-term receivables						
Investments						
Investment property						
Investments in Associate						
Property, plant and equipment		1 309 214	1 261 992		11 744	1 261 992
Agricultural					-	
Biological assets						
Intangible assets		314	420		-	420
Other non-current assets						
Total non current assets		1 309 528	1 262 412	-	11 744	1 262 412
TOTAL ASSETS		1 397 999	1 282 333	-	199 405	1 282 333
LIABILITIES						
Current liabilities						
Bank overdraft		23 120				
Borrowing		-	784		392	784
Consumer deposits		627				
Trade and other payables		37 762	13 214		-	13 214
Provisions		1 166	677		49 243	677
Total current liabilities		62 675	14 675	-	49 635	14 675
Non current liabilities						
Borrowing		2 310	2 516		2 264	2 516
Provisions		1 565	1 629			1 629
Total non current liabilities		3 875	4 145	-	2 264	4 145
TOTAL LIABILITIES		66 550	18 820	-	51 899	18 820
NET ASSETS	2	1 331 449	1 263 513	-	147 506	1 263 513
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		1 331 449	1 263 513		147 898	1 263 513
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	1 331 449	1 263 513	-	147 898	1 263 513

Error! Not a valid link.3.1.7 Table C7: Monthly Budget Statement - Cash Flow

NC451 Joe Morolong - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	Budget Year 2015/16								
		2014/15 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates, penalties & collection charges		8 989	8 916		28	3 258	4 079	(822)	-20%	8 916
Service charges		10 687	13 526		845	6 805	7 160	(355)	-5%	13 526
Other revenue		857	714		49	9 495	350	9 145	2609%	714
Government - operating		96 758	147 129		2 561	114 988	108 835	6 153	6%	147 129
Government - capital		123 837	115 669		2 193	108 826	84 833	23 994	28%	115 669
Interest		404	40		60	256	20	236	1182%	40
Dividends								-		
Payments										
Suppliers and employees		39 406	(143 873)		(34 555)	(98 278)	(75 070)	23 208	-31%	(143 873)
Finance charges		(56)	(149)		(493)	(577)	(75)	503	-674%	(149)
Transfers and Grants		(18 594)	(4 730)		(492)	(1 173)	(1 374)	(201)	15%	(4 730)
NET CASH FROM/(USED) OPERATING ACTIVITIES		262 288	137 242	-	(29 805)	143 601	128 759	(14 841)	-12%	137 242
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								-		
Decrease (Increase) in non-current debtors								-		
Decrease (increase) other non-current receivables								-		
Decrease (increase) in non-current investments								-		
Payments										
Capital assets		(262 832)	(126 383)		(11 744)	(71 089)	(62 026)	9 063	-15%	(126 383)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(262 832)	(126 383)	-	(11 744)	(71 089)	(62 026)	9 063	-15%	(126 383)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits								-		
Payments										
Repayment of borrowing		(785)	(784)		(392)	(392)	(392)	0	0%	(784)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(785)	(784)	-	(392)	(392)	(392)	0	0%	(784)
NET INCREASE/ (DECREASE) IN CASH HELD										
		(1 328)	10 074	-	(41 941)	72 120	66 341			10 074
Cash/cash equivalents at beginning:		3 383	3 099			2 014	3 099			2 014
Cash/cash equivalents at month/year end:		2 055	13 173	-		74 134	69 440			12 088

Error! Not a valid link. Table C7 includes the balance of the Cashbook and Current Investment Deposits.

Refer to section 7 and 10 for a more comprehensive picture of the cash position of the municipality which is short investment and available cash in primary bank account.

3.1.8 – Supporting Table SC3: Debtors' Age Analysis

NC451 Joe Morolong - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

Description	NT Code	Budget Year 2015/16									Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.L.O Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total			
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	1 071	1 299	948	694	958	717	7 542	9 632	22 860	19 542		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	206	175	120	121	121	111	773	2 546	4 172	3 672		
Receivables from Non-exchange Transactions - Property Rates	1400	819	808	3 264	4 831	3 357	545	5 277	2 177	21 078	16 187		
Receivables from Exchange Transactions - Waste Water Management	1500	197	190	186	181	183	170	819	1 204	3 130	2 556		
Receivables from Exchange Transactions - Waste Management	1600	112	107	105	102	84	82	425	1 029	2 046	1 721		
Receivables from Exchange Transactions - Property Rental Debtors	1700									-	-		
Interest on Arrear Debtor Accounts	1810									-	-		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									-	-		
Other	1900	2	174	2	1	133	13	5 025	53 772	59 123	58 945		
Total By Income Source	2000	2 408	2 752	4 626	5 929	4 835	1 637	19 861	70 361	112 409	102 623	-	-
2014/15 - totals only													
Debtors Age Analysis By Customer Group													
Organs of State	2200	67	67	325	2 453	3	163	23	18	3 118	2 660		
Commercial	2300	767	854	1 845	1 575	2 881	746	4 220	9 170	22 058	18 592		
Households	2400	1 502	1 749	2 378	1 797	1 802	702	14 888	60 757	85 576	79 946		
Other	2500	72	83	78	104	149	26	729	416	1 657	1 424		
Total By Customer Group	2600	2 408	2 752	4 626	5 929	4 835	1 637	19 861	70 361	112 409	102 623	-	-

3.1.9 – Supporting Table SC4: Debtors’ Age Analysis

NC451 Joe Morolong - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

Description	NT Code	Budget Year 2015/16									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100										-	
Bulk Water	0200										-	
PAYE deductions	0300										-	
VAT (output less input)	0400										-	
Pensions / Retirement deductions	0500										-	
Loan repayments	0600										-	
Trade Creditors	0700	-									-	
Auditor General	0800										-	
Other	0900	-									-	
Total By Customer Type	1000	-	-	-	-	-	-	-	-	-	-	-

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3.1.10 – Supporting Table SC5: Investment Portfolio

NC451 Joe Morolong - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs/Months							
R thousands									
Municipality									
ABSA Bank-9288820487		Call Account	Call Deposit	Call Deposit	1		252		253
ABSA Bank-2073969801		Fixed Depos	Fixed deposit		0		32		32
FNB-62247117709		Call Account	Call Deposit	Call Deposit	0		108		109
Standard Bank-548529973-003		Call Account	Money Marke	Call Deposit	0		74		75
ABSA-9297200038		Depositor Plu	Depositor Plu	Depositor Plu	1		236		237
Standard Bank-548529973-002		Call Deposit	Call Deposit	Call Deposit	0		5		5
Standard Bank-508866243-001		Fixed Depos	Fixed deposit		110		20 542		20 652
NedBank 7881112840/000002		Call Deposit	Call Deposit	Call Deposit	116		10 393	10 000	20 509
Standard Bank-508866243-003		Fixed Depos	Fixed deposit		160		30 000	-	30 160
Municipality sub-total					389		61 643	10 000	72 032
Entities									
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				389		61 643	10 000	72 032

3.1.11 Supporting Table SC6: Allocation and Grant Receipts and Expenditure

NC451 Joe Morolong - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		107 758	142 694	-	701	107 555	105 154	2 402	2.3%	142 694
Local Government Equitable Share		93 255	115 253	-	-	86 440	84 038	2 402	2.9%	115 253
Water Services Operating Subsidy		10 000	22 500	-	-	16 875	16 875			22 500
Finance Management		1 600	1 675			1 675	1 675			1 675
Municipal Systems Improvement		934	930			930	930			930
EPWP Incentive		1 969	2 336		701	1 635	1 636			2 336
Other transfers and grants [insert description]								-		
Provincial Government:		12 760	1 505	-	2 561	9 068	753	8 315	1105.0%	1 505
Sport and Recreation		969	1 505		-	753	753	-		1 505
Housing		-								
Other transfers and grants [insert description]		11 791			2 561	8 315		8 315	#DIV/0!	
District Municipality:		-	-	-	-	-	-	-		-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-		-
[insert description]										
Total Operating Transfers and Grants	5	120 518	144 199	-	3 262	116 623	105 906	10 717	10.1%	144 199
Capital Transfers and Grants										
National Government:		112 578	118 599	-	-	89 815	84 833	4 982	5.9%	118 599
Municipal Infrastructure Grant (MIG)		57 058	58 599			44 815	39 833	4 982	12.5%	58 599
Regional Bulk Infrastructure		5 520								
Municipal Water Infrastructure Grant		50 000	60 000			45 000	45 000			60 000
Provincial Government:		-	-	-	-	-	-	-		-
[insert description]										
District Municipality:		-	-	-	-	-	-	-		-
[insert description]										
Other grant providers:		9 308	-	-	1 492	12 746	-	12 746	#DIV/0!	-
South 32										
Kumba Iron Ore (Access Road)		9 308			1 198 294	4 221 8 525		8 525	#DIV/0!	
Total Capital Transfers and Grants	5	121 886	118 599	-	1 492	102 561	84 833	17 728	20.9%	118 599
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	242 404	262 798	-	4 754	219 183	190 739	28 445	14.9%	262 798

Allocation and Grant ReceiptsError! Not a valid link.

It should be noted that no provincial or national grants should be received during April to June of any year. This is to prevent confusion from the overlap of the national government and the local government financial years and the negative impact this has previously had on reporting.

The municipality received R 17.1 million for this semester, which was not budgeted for; and this grants are from Regional Bulk Infrastructure Grant (RBIG) for Heuningvlei water project, Kumba Iron Ore for construction of access road (N14 to Ganghaai), South 32 and COGHSTA (housing grant).

Housing and RBIG grants were gazetted as grants-in-kind, however the departments concern signed Memorandum of Understanding with the municipality to implement the projects.

Allocation and Grant Expenditure

NC451 Joe Morolong - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		107 833	142 694	-	11 876	65 584	70 953	(5 369)	-7.6%	142 694
Local Government Equitable Share		93 255	115 253		9 604	57 627	57 627	-		115 253
Water Services Operating Subsidy		10 000	22 500		1 553	6 699	11 250	(4 551)	-40.5%	22 500
Finance Management		1 680	1 675		2	414	833	(418)	-50.2%	1 675
Municipal Systems Improvement		930	930		22	291	465	(174)	-37.5%	930
EPWP Incentive		1 969	2 336		695	553	779	(225)	-28.9%	2 336
Other transfers and grants [insert description]								-		
Provincial Government:		15 234	1 505	-	889	6 830	678	6 153	908.2%	1 505
Sport and Recreation		969	1 505		75	462	678	(216)	-31.8%	1 505
Housing		14 265			814	6 369		6 369	#DIV/0!	
Other transfers and grants [insert description]								-		
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								-		
Other grant providers:		-	-	-	-	-	-	-		-
[insert description]								-		
Total operating expenditure of Transfers and Grants:		123 067	144 199	-	12 765	72 414	71 630	784	1.1%	144 199
Capital expenditure of Transfers and Grants										
National Government:		112 766	118 599	-	10 493	62 875	57 835	5 040	8.7%	118 599
Municipal Infrastructure Grant (MIG)		57 162	58 599		4 141	35 024	27 835	7 189	25.8%	58 599
Regional Bulk Infrastructure		5 604				2 906		2 906	#DIV/0!	
Municipal Water Infrastructure Grant		50 000	60 000		6 352	24 945	30 000	(5 055)	-16.9%	60 000
Provincial Government:		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:		7 067	-	-	-	3 596	-	3 596	#DIV/0!	-
South 32		-						-		
Kumba Iron Ore (Access Road)		7 067				3 596		3 596	#DIV/0!	
Total capital expenditure of Transfers and Grants		119 833	118 599	-	10 493	66 471	57 835	8 636	14.9%	118 599
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		242 900	262 798	-	23 258	138 884	129 465	9 420	7.3%	262 798

Municipal System Improvement Grant

Municipal Water Infrastructure Grant

Water Service Operating Subsidy Grant

Municipal Infrastructure Grants

3.1.12 Supporting Table SC8: Expenditure on councillors and board members allowances and employee benefits

NC451 Joe Morolong - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

Summary of Employee and Councillor remuneration	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		5 223	4 904		408	2 028	2 452	(424)	-17%	
Pension and UIF Contributions		1 028	707		59	319	353	(34)	-10%	
Medical Aid Contributions			-					-		
Motor Vehicle Allowance		1 928	2 174		180	895	1 087	(192)	-18%	
Cellphone Allowance		353	754		72	345	377	(32)	-8%	
Housing Allowances								-		
Other benefits and allowances								-		
Sub Total - Councillors		8 531	8 538		719	3 587	4 269	(682)	-16%	
% increase	4		0.1%							
Senior Managers of the Municipality	3									
Basic Salaries and Wages		2 923	2 778		378	1 446	1 389	57	4%	
Pension and UIF Contributions		556	495		42	197	247	(51)	-20%	
Medical Aid Contributions		101	141		11	144	71	74	104%	
Overtime		-	-					-		
Performance Bonus		-	-					-		
Motor Vehicle Allowance		1 536	1 561		119	578	781	(202)	-26%	
Cellphone Allowance		83	92		5	21	46	(25)	-54%	
Housing Allowances		493	488		54	219	244	(25)	-10%	
Other benefits and allowances		7	0		0	0	0	0	808%	
Payments in lieu of leave								-		
Long service awards								-		
Post-retirement benefit obligations	2							-		
Sub Total - Senior Managers of Municipality		5 699	5 556		609	2 606	2 778	(172)	-6%	
% increase	4		-2.5%							
Other Municipal Staff										
Basic Salaries and Wages		24 485	27 037		2 263	13 414	13 982	(568)	-4%	
Pension and UIF Contributions		4 365	5 381		388	2 261	2 690	(430)	-16%	
Medical Aid Contributions		2 863	2 547		245	1 441	1 274	167	13%	
Overtime		1 472	632		154	909	316	593	188%	
Performance Bonus		1 856	2 429		3	2 002	2 411	(409)	-17%	
Motor Vehicle Allowance		3 807	2 443		451	3 131	1 222	1 909	156%	
Cellphone Allowance		460	549		38	222	274	(53)	-19%	
Housing Allowances		1 493	2 141		174	910	1 070	(161)	-15%	
Other benefits and allowances		433	410		43	253	205	48	23%	
Payments in lieu of leave			75				-	-		
Long service awards								-		
Post-retirement benefit obligations	2							-		
Sub Total - Other Municipal Staff		41 234	43 644		3 759	24 541	23 444	1 097	5%	
% increase	4		5.8%							
Total Parent Municipality		55 465	57 738		5 086	30 734	30 491	243	1%	
Unpaid salary, allowances & benefits in arrears:			4.1%							
Board Members of Entities										

Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Board Fees									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Board Members of Entities	2	-	-	-	-	-	-	-	-
% increase	4								
Senior Managers of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations	2								
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-
% increase	4								
Other Staff of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-
% increase	4								
Total Municipal Entities		-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		55 465	57 738	-	5 086	30 734	30 491	243	1%
% increase	4		4.1%						
TOTAL MANAGERS AND STAFF		46 933	49 199	-	4 368	27 147	26 222	925	4%

3.1.13 Supporting Table SC9: Actual and Revised Targets for Cash Receipts

NC451 Joe Morolong - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Ref	Budget Year 2015/16											2015/16 Medium Term Revenue & Expenditure Framework			
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands	1															
Cash Receipts By Source																
Property rates		140	88	2 836	76	90	28						7 231	10 489		
Property rates - penalties & collection charges		-											-			
Service charges - electricity revenue		401	375	528	341	370	382						4 172	6 569		
Service charges - water revenue		35	96	2 756	28	64	444						3 374	6 798		
Service charges - sanitation revenue		5	8	500	9	10	12						1 041	1 585		
Service charges - refuse		10	9	405	4	5	7						520	960		
Service charges - other		-											-			
Rental of facilities and equipment		8	6	6	6	7	5						60	97		
Interest earned - external investments		5	78	107	29	84	60						(364)	-		
Interest earned - outstanding debtors													50	50		
Dividends received													-			
Fines													-			
Licences and permits													-			
Agency services													109	109		
Transfer receipts - operating		58 080	1 525	1 870	12 017	38 936	2 561						32 141	147 129		
Other revenue		8 838	319	151	46	59	44						(8 876)	582		
Cash Receipts by Source		67 522	2 504	9 160	12 558	39 624	3 542	-	-	-	-	-	39 459	174 369	-	-
Other Cash Flows by Source																
Transfer receipts - capital		43 878	4 363	719	53 101	4 290	2 193						7 126	115 669		
Contributions & Contributed assets													-			
Proceeds on disposal of PPE													-			
Short term loans													-			
Borrowing long term/refinancing													-			
Increase in consumer deposits													-			
Receipt of non-current debtors													-			
Receipt of non-current receivables													-			
Change in non-current investments													-			
Total Cash Receipts by Source		111 400	6 868	9 878	65 658	43 913	5 735	-	-	-	-	-	46 585	290 038	-	-
Cash Payments by Type																
Employee related costs		3 919	4 231	4 513	4 252	6 255	4 368						21 661	49 199		
Remuneration of councillors		700	719	719	719	719	719						4 245	8 538		
Interest paid		11	14	12	13	35	37						3 839	3 960		
Bulk purchases - Electricity		25	771	859	474	1 311	493						6 068	10 000		
Bulk purchases - Water & Sewer		-	316	89	-	412	406						(289)	934		
Other materials													10 847	10 847		
Contracted services		2 313	2 832	697	635	1 296	452						12 173	20 398		
Grants and subsidies paid - other municipalities		-											-			
Grants and subsidies paid - other				76	300	304	492						3 557	4 730		
General expenses		3 727	3 976	4 787	7 004	38	17 216						18 299	55 048		
Cash Payments by Type		10 695	12 858	11 752	13 398	10 369	24 182	-	-	-	-	-	80 400	163 655	-	-
Other Cash Flows/Payments by Type																
Capital assets		24 783	8 859	6 066	15 084	23 172	11 744						(89 708)			
Repayment of borrowing							392							(392)		
Other Cash Flows/Payments		20 695	30 397		(10 000)	20 000	10 000						(71 092)			
Total Cash Payments by Type		56 173	52 115	17 818	18 482	53 542	46 318	-	-	-	-	-	(80 793)	163 655	-	-
NET INCREASE/(DECREASE) IN CASH HELD		55 228	(45 247)	(7 940)	47 176	(9 628)	(40 583)						127 378	126 383	-	-
Cash/cash equivalents at the month/year beginning:		3 099	58 327	13 080	5 140	52 316	42 688	2 105	2 105	2 105	2 105	2 105	2 105	3 099	129 483	129 483
Cash/cash equivalents at the month/year end:		58 327	13 080	5 140	52 316	42 688	2 105	2 105	2 105	2 105	2 105	2 105	129 483	129 483	129 483	129 483

3.1.14 Supporting Table SC12: Capital Expenditure Trend

NC451 Joe Morolong - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment

Month	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	16 586	9 639		7 149	7 149	9 639	2 490	25.8%	6%
August	13 906	9 939		8 859	16 008	19 578	3 571	18.2%	13%
September	8 339	10 189		6 066	22 073	29 767	7 694	25.8%	17%
October	23 068	10 623		15 084	37 157	40 391	3 233	8.0%	29%
November	7 996	11 278		23 172	60 329	51 669	(8 660)	-16.8%	48%
December	26 422	10 823		11 744	72 074	62 493	(9 581)	-15.3%	57%
January	21 484	10 623				73 116	-		
February	18 432	10 623				83 740	-		
March	27 055	10 623				94 363	-		
April	12 963	10 623				104 986	-		
May	19 810	10 623				115 610	-		
June	66 770	10 773				126 383	-		
Total Capital expenditure	262 832	126 383	-	72 074					

Chart C1 2015/16 Capital Expenditure Monthly Trend: actual v target

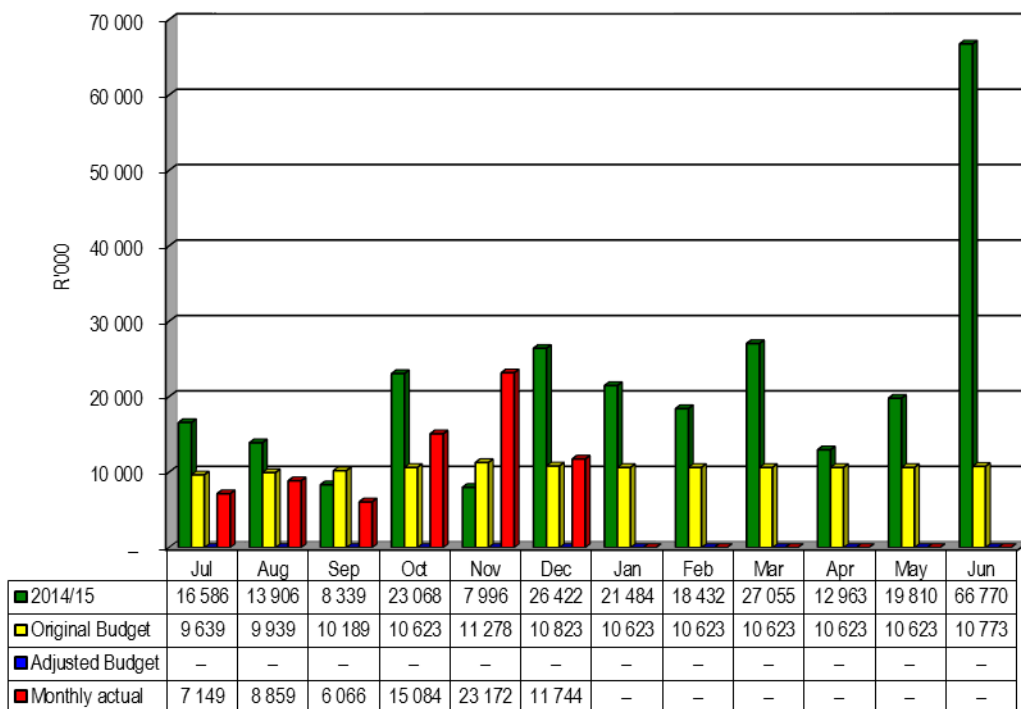
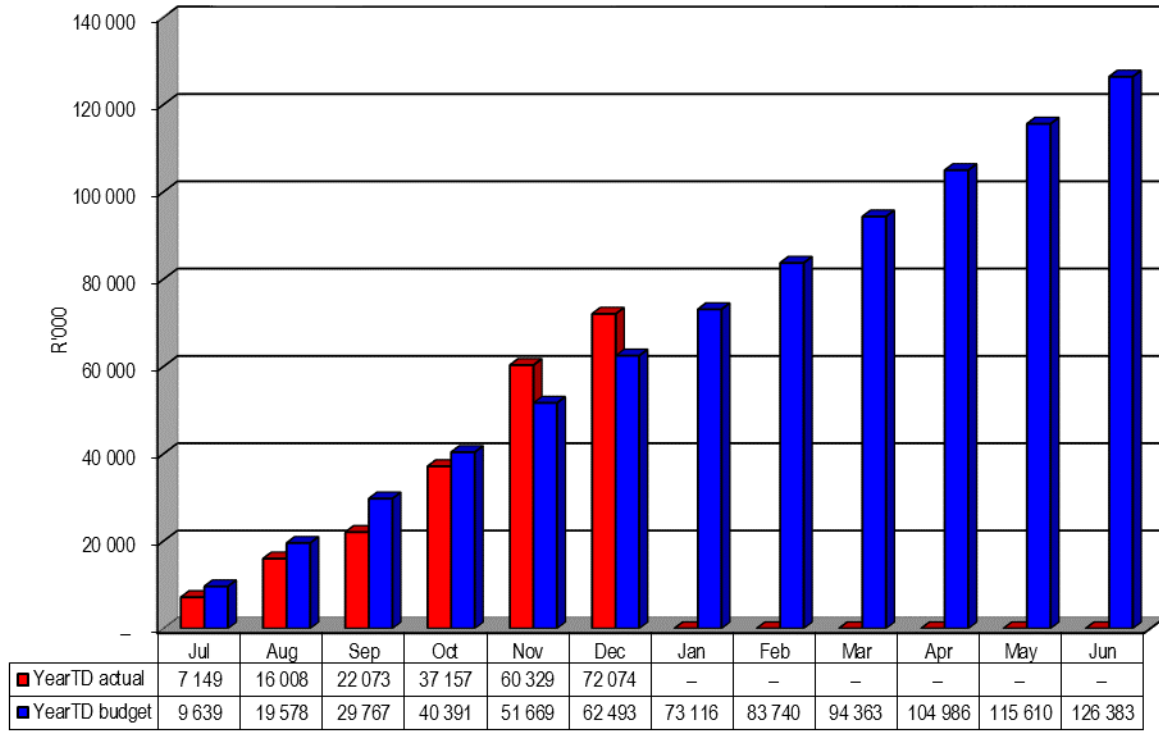


Chart C2 2015/16 Capital Expenditure: YTD actual v YTD target



MID-YEAR MUNICIPAL PERFORMANCE REPORT

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Improve Credit rating	Number of reports on bad debts written off.	1 report on bad debts written off by June 2016	Compilation of the Draft report on data cleansing and identifying potential rate and services payers by September 2015	Submit draft report on data cleansing to Council by December 2015	Draft report compiled and will be submitted to Council on January 2016	N/A	1 Complete report on accounts written off
	Number of reports on timeous billing of accounts	12 monthly reports by June 2015	3 reports per quarter by September 2015	3 reports per quarter by December 2015	Achieved, 6 reports on timeous billing	N/A	6 reports on timeous billing of customers
Promote Good Governance	Improved Audit Report	1 Unqualified Report by November 2015	Timeous compilation and submission of	Responding to all audit findings by 15 November	AFS and Annual Performance Report were submitted on 31	N/A	1 copy of AG report and Acknowledgement of timeous receipt of

			the Annual Financial Statement and Annual Performance Reports by 31 August 2015	2015	August 2015		the AFS.
	Number of IDP process plan developed	1 IDP process plan developed and adopted by Council by 31 August 2015	Process plan to be adopted by Council in 31 August 2015		Q 1 Achieved Process plan was adopted in August 2015	N/A	<ul style="list-style-type: none"> • Council minutes • Resolution number • Progress reports on the activities in the IDP process plan
		4 quarterly reports on the implementation of the IDP Process plan	1 quarterly reports on the implementation of the IDP Process plan	1 quarterly reports on the implementation of the IDP Process plan	Q 1 and Q2 Achieved Quarterly reports on the implementation of	N/A	Progress reports regarding the activities in the IDP process plan

		June 2016	by September 2015	by December 2015	the IDP Process Plan was done		
	Number of reports on IDP/ Budget consultation meetings	2 reports on IDP/ Budget community consultation meetings in all wards	Prepare schedule and presentation by September 2015	Advertise the schedule for the IDP consultation meetings in the local newspaper by October 2015 1 report on IDP consultation submitted and approved by Council by December 2015	Q 1 Achieved Schedule and presentation for IDP consultation meetings were done Q 2 Partly achieved Schedule for the IDP consultation meetings was advertised in November 2015 Report on IDP consultation meetings was done but not	N/A N/A Reason for deviation Council meeting was held in November and the consultation meetings were still in progress Remedial action Report on IDP consultation meetings report will be submitted to	<ul style="list-style-type: none"> • Schedule for meetings • Report on IDP consultation meetings • Council resolutions

					submitted to council because council meeting was held in November.	council in January 2016	
	Number of IDP/Budget compiled	1 IDP/Budget for 2016/17 FY submitted and adopted by Council on May 2016	Gather the information to prepare the IDP/Budget document for 2016/17 by September 2015	Finalization of the 1 st draft IDP/Budget to Council for noting by December 2015	Q 1 Achieved Information for preparation of 16/17 IDP/Budget was gathered Q2 Not achieved	N/A Reason for deviation Draft IDP/Budget couldn't be finalised due to the reason that consultation meetings were still in progress Remedial action Draft IDP/Budget will be submitted to council in March 2016	Q 2 1.Draft IDP/Budget 2 Council minutes and resolution for noting

	<p>Number of reports on assessment of the municipal manager and managers reporting directly reporting to the municipal manager</p>	<p>1 Annual assessment report 2014/15 FY submitted and adopted by Council by September 2016 3 quarterly reports on assessment of the municipal manager and managers reporting directly to the municipal manager by June 2016</p>	<p>1 report on Annual assessment for the 2014/15 FY by September 2015</p>	<p>1 quarterly assessment report for the 1st quarter submitted and adopted by Council by December 2015</p>	<p>Not achieved</p>	<p>Reason for deviation Assessment committee was appointed late Remedial action Assessments will be done on the third quarter</p>	<ul style="list-style-type: none"> • Annual performance assessment report • Council minutes and resolution number • One performance assessment report per quarter and Council resolutions and signed minutes
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	Technical SDBIP and performance agreements developed and signed	1 report to Council on the developed and signed technical SDBIPs and performance agreements by September 2016	Report to Council on the developed and signed technical SDBIPs and performance agreements by August 2015		Q 1 Achieved Report on the developed and signed technical SDBIPs and performance agreement was submitted to council in August 2015	N/A	Copy of technical SDBIPs and signed performance agreements
Promote Good Governance	Number of performance reports on Top layer SDBIP submitted	4 performance reports submitted and adopted by Council on June 2016	1 municipal performance report on Top layer SDBIP for last quarter for the previous financial year 2014/15	1 municipal performance report on Top layer SDBIP for the 1 st quarter submitted and adopted by Council by December	Q 1 Achieved Municipal performance report on Top layer SDBIP for last quarter of the previous financial year 2014/15 was	N/A Reason for deviation Council meeting was held before end of the quarter	Quarterly performance report

			submitted and adopted by Council by September 2015	2015	submitted and adopted by Council Q 2 Achieved, municipal performance report on Top Layer SDBIP for the 1 st quarter	Remedial action Report will be submitted to council in January 2016	
Promote Good Governance	Number of workshops on Policies	4 workshops on policies by June 2016	1 workshop on policies by September 2015	1 workshop on policies by December 2015	Two policy workshops were held	None	Attendance register
Promote Good Governance	Number of departmental meetings held (Planning & Development)	12 departmental meetings held by June 2016	3 departmental meetings held by September 2015	3 departmental meetings held by December 2015	Q 1 Achieved 3 departmental meetings were held	N/A Reason for deviation Meetings were	<ul style="list-style-type: none"> Signed minutes Attendance registers

					Q 2 Not achieved	affected by the IDP consultation programme Remedial action All meetings for third quarter will be held.	
	Technical services	12 departmental meetings held by June 2016	3 departmental meetings held by September 2015	3 departmental meetings held by December 2015	Q1 and Q2 Achieved, all 6 meetings were held	N/A	<ul style="list-style-type: none"> • Signed minutes • Attendance registers • Signed minutes • Attendance registers • Signed minutes • Attendance
	Community Services	12 departmental meetings held by June 2016	3 departmental meetings held by September 2015	3 departmental meetings held by December 2015	Achieved, 6 meetings were held	N/A	
	MM's Office	12 departmental meetings held by June 2016	3 departmental meetings held by September 2015	3 departmental meetings held by December 2015	Achieved, 6 meetings were held	N/A	

	2016						registers
Corporate Services	12 departmental meetings held by June 2016	3 departmental meetings held by September 2015	3 departmental meetings held by December 2015	Achieved, 6 meetings were held	N/A		<ul style="list-style-type: none"> • Signed minutes • Attendance registers
Planning and Development	12 departmental meetings held by June 2016	3 departmental meetings held by September 2015	3 departmental meetings held by December 2015	Q1 Achieved 3 meetings were held Q 2 Not achieved	Reason for deviation Work overload IDP consultation meetings Remedial action All meetings for Q3 will be held		<ul style="list-style-type: none"> • Signed minutes • Attendance registers
Finance	12 departmental meetings held by June 2016	3 departmental meetings held by September 2015	3 departmental meetings held by December 2015	Q1 and Q2 Not achieved	Reason for deviation Work overload Remedial action Meetings will be held on the		<ul style="list-style-type: none"> • Signed minutes • Attendance registers

						following on the 3rd quarter.	
	Number of minutes of extended management meetings held	12 minutes of extended management meetings held by June 2016	3 minutes of extended management meetings held by September 2015	3 minutes of extended management meetings held by December 2015	Q1 & Q2 Achieved, extended management meetings were held	N/A	Attendance register and minutes
	Number of updated quarterly Council resolution registers developed and submitted	4 quarterly updated Council resolutions registers developed and submitted to Council by June 2016	1 quarterly updated Council resolutions register of the last quarter for the previous financial year 2015/16 submitted and adopted by Council by	1 quarterly updated Council resolutions registers developed and submitted to Council by December 2015	Resolution register is been developed and updated regularly.	None	Resolution register and Council resolutions

			September 2015				
Enhance Customer Service	Number of information documents submitted for compilation of internal and external newsletters	12 documents submitted for compilation of internal and external newsletters	3 documents submitted for compilation of internal and external newsletters	3 documents submitted for compilation of internal and external newsletters	Q 1 and Q2 Not achieved	Reason for deviation Lack of cooperation by senior managers Remedial action The Municipal Manager to hold the senior managers accountable	N/A
Deliver Collaborative Solutions	Number of IDP Rep Forum meetings to be held	4 Rep Forum meetings to be held by June 2016	1 Rep Forum meeting to be held by September 2015	1 Rep Forum meeting to be held by December 2015	Q 1 Achieved 1 Rep Forum meeting was held Q 2 1 Rep Forum meeting was held	N/A N/A	<ul style="list-style-type: none"> • Signed minutes of the meetings • Attendance register
Town and	Number of	1 report on all	No target	1 report on all	Q 2	N/A	Land audit report

regional planning	reports on Audited municipal land	Land belonging to municipality identified by March 2016		Land belonging to municipality identified by March 2016	Achieved Report on land audit was done		
Town and regional planning	Number of land acquisition policy developed	1 land acquisition policy developed by December 2015	No target	Draft land acquisition policy developed and submitted to Council for adoption by December 2015	Q 2 Achieved Draft land acquisition policy developed, and the Council meeting will be January 2016	N/A	Land acquisition policy

Town and regional planning	Number of reports on the implementation of SPLUMA	4 quarterly reports on the implementation by June 2016	1 quarterly report on the implementation of SPLUMA by September 2015	1 quarterly report on the implementation of SPLUMA by December 2015	Q 1 and Q2 Achieved Quarterly reports on the implementation of SPLUMA was done	N/A	2 quarterly reports on the implementation by June 2016
Town planning (Institutional Readiness)	Number of established municipal cooperation	1 municipal cooperation established by September 2015	Council approval and resolution Letter circulated agreeing to cooperation and notice published	No target	Q 1 Achieved Council agreed to cooperation and publication was also done	N/A	Council resolution on the established municipal cooperation
Town planning	Number of organogram to	Established Planning and	No target	1 organogram to address	Q 2 Achieved	N/A	<ul style="list-style-type: none"> Reviewed organogram

(Institutional Readiness)	make provision for SPLUMA activities	Development directorate in line with COGHSTA regulations		SPLUMA activities by September 2015	Organogram to address SPLUMA activities was developed		<ul style="list-style-type: none"> • Council resolution
Town planning (Institutional Readiness)	Number of Land use bylaws promulgated	Council to promulgate Land use bylaws by June 2016	Draft Land use bylaws submitted to Council by September 2015	Land use bylaws promulgated by December 2015	<p>Q 1 Achieved Draft Land use bylaws submitted to Council</p> <p>Q 2 Achieved Land use bylaws were promulgated</p>	<p>N/A</p> <p>N/A</p>	<ul style="list-style-type: none"> • Bylaws • Council resolution
Town planning (Establishment of municipal tribunal)	Number of municipal tribunal established	1 tribunal established through the correct procedures	To determine whether a single or joint tribunal to be established	No target for this quarter	<p>Q 1 Achieved Tribunal was established through the correct procedures</p>	N/A	<ul style="list-style-type: none"> • List of tribunal members • Council resolution • Public notice • MOU signed

			<p>Resolution to tribunal option</p> <p>Report back to NC SPLUMA Forum on this matter</p> <p>Publish notice on operation of tribunal</p> <p>Consultation between municipalities to decide on joint tribunal</p> <p>MOU signed by</p>				<p>between municipalities</p> <ul style="list-style-type: none"> • Code of conduct for members
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			<p>municipalities</p> <p>Gazette MOU</p> <p>Council resolution on the code of conduct</p>				
Town planning (Establishment of municipal tribunal)	Number of selected and appointed members of J/MPT	1 joint municipal planning tribunal by September 2015	<p>MM identifies pool of potential members.</p> <p>MM secures commitment from pool of potential members.</p> <p>MM report to Council on nomination of non-official</p>	<p>Screening-apply selection criteria.</p> <p>Select internal official members.</p> <p>Select non-official members.</p> <p>Select Chair/Deputy</p>	<p>Q 1 and Q2</p> <p>All target regarding the JMPT were achieved</p>	N/A	Council resolution for members serving in the tribunal

			<p>members.</p> <p>Council resolution to call for nominations. Publish call for nominations in newspapers.</p>	<p>MM prepares report to Council for appointment of members including the code of conduct.</p> <p>Council resolution confirming appointments</p> <p>Publish notice of J/MPT members in PG and newspapers</p>			
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				MM to provide council resolution to members of the MPT to confirm their appointment			
Town planning (Establishment of municipal tribunal)	Number of support for operational requirements for the tribunal.	1 support development program for the smooth operation of the tribunal by September 2015	Municipalities have to confirm the following operational requirements for MPTs: <input type="checkbox"/> Secretariat/Admin; Offices; Budget; In terms of the budget council should consider:	No target for this quarter	Q 1 Achieved All targets regarding the support development program for the smooth operation of the tribunal were met	N/A	Approved programme developed for the smooth operation of the tribunal

			<p>Option 1: SACPLAN tariffs with AA tariffs for travel; R1500/hour * 5 interactions * 2 Professional people * 25 LMs * 12 meetings. This is based on the prescribed professional fees of SACPLAN;</p> <p>Option 2: Fixed tariff per application with AA tariffs;</p>				
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			<p>Option 3: Fixed tariff /month with AA tariffs for travelling; Frances Baard DM: R900/meeting /professional (3 professionals) 12 months = R97 000; total budget R210 000.00).</p> <p>Distances; amount of applications; limited private sector availability</p>				
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			<p>should inform council's decision;</p> <p><input type="checkbox"/> Professional planner support;</p> <p>Municipal members/other governmental officials of MPT will have to be paid for S&T.</p> <p>So municipalities must budget for this expense.</p> <p>Cost structure for other professions</p>				
--	--	--	--	--	--	--	--

			<p>also to be determined.</p> <ul style="list-style-type: none"> <input type="checkbox"/> Procedures - site inspection, hearings, notification, more information; registry; <input type="checkbox"/> reasons for decisions and notices of decisions; <input type="checkbox"/> agenda; <input type="checkbox"/> notice of tribunal meeting; <input type="checkbox"/> tribunal procedures; <input type="checkbox"/> remuneration 				
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			of non-official members; <input type="checkbox"/> apportionment of operating costs; Council to provide guidance i.t. S 23 (1) (a), (b) (Tribunal TOR)				
Town Planning (Establishment of appeal authority)	Number of appeal authority and procedures to be established/ formulated	1 appeal authority and procedures be established/ formulated by September 2015	Determine institutional form of appeal authority. The municipality to decide on one of the following: Executive	No target for this quarter	Q 1 Achieved All target regarding the appeal's authority and procedures were met	N/A	<ul style="list-style-type: none"> Members of appeal authority body Council resolution

			<p>authority External body appointed by municipality Body established in terms of the provincial legislation</p> <p><input type="checkbox"/> Appeals authority to be constituted</p> <p><input type="checkbox"/> Municipalities to put in place admin and secretariat support for appeal body</p> <p><input type="checkbox"/> Municipalities</p>				
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			<p>to put a council procedure in place for ensuring that MM registers and processes appeals in the case where council is the appeal body</p> <p><input type="checkbox"/> Council resolution</p> <p>Detail processes relating to the lodgment, consideration and determination of appeals including the</p>				
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			request, receipt and consideration of professional advice to the appeal authority				
Town Planning (Ability to receive and process an application)	Ability to receive and process an application and number of staff identified for work to be executed	Staff identified to deal with applications	Receive and process applications as and when there are new submissions	Receive and process applications as and when there are new submissions	Q 1 and Q2 Achieved All applications received were processed accordingly	N/A	<ul style="list-style-type: none"> List of staff members identified Council resolution
Town Planning (Ability to receive and process an application)	Number of systems in place for the processing of an application	1 system in place for receiving and processing of application by September 2015	Put systems in place to receive and process an application, hard/software. The system	No target for this quarter	Q 1 Achieved Municipality decided on a manual system for receiving and processing	N/A	System used for receiving and processing application

			will be manual Categorise development applications to determine which ones will end up with the MPT		applications		
Town Planning (Ability to receive and process an application)	Number of reviewed existing tariff structure in place including bulk services contribution	To review existing tariffs and submit to council for approval by September 2015	Review existing tariffs annually as a revision of council tariffs (MFMA regulations) <input type="checkbox"/> Presents to council for approval. <input type="checkbox"/> Review all by-laws and ordinances	No target for this quarter	Q 1 Achieved Existing tariff structure and by-laws were reviewed	N/A	Council Resolution

			relating to the fees, rates and levies payable for SPLUMA and related activities (incl tariff policy) is undertaken				
Town Planning (Training and Capacity Building Program)	Number of training and Capacity Building Program for council	Training and capacity building program for council by September 2015	Municipal councils to avail themselves for planned training sessions	No target for this quarter	Q 1 Achieved All Councillors serving in the Appeals Authority Committee were trained	N/A	Q 1 Attendance register
Town Planning (Training and Capacity Building Program)	Number of trained MPT members	Training of MPT members by September 2015	Identify members to be trained <input type="checkbox"/> Capacitated LMs to assist municipalities	No target for this quarter	Q 1 Achieved All officials serving in the MPT were trained	N/A	Q 1 Attendance register

			in need with the required expertise				
Town planning Spatial Development Frameworks	Number of reviewed SDF that is SPLUMA compliant.	1 reviewed SDF that is SPLUMA compliant by June 2016	No target for this quarter	Implement remedial action the DRDLR will propose in terms of their assessment of existing SDF	Q 2 Not Achieved	Reason for deviation Process for the SDF review has not started yet Remedial action Remedial actions proposed by DRDLR during the engagement will be highly considered during the review	Q 1 Attendance register
Enhance Customer Service	Customer Satisfaction Survey conducted	Customer Satisfaction Survey with municipal services by	Collection and analyzing of data by September 2015	Report to Council by December 2015	Q1 Target not achieved Q2 Target not	Q1 Reason for deviation Still awaiting submission of	Q1 Draft report Q2 Report to Council

		June 2016			achieved	<p>Community Satisfaction Forms as distributed.</p> <p>Remedial action</p> <p>Forms will be requested in the next Speakers forum during Q2</p> <p>Q2</p> <p>Reason for deviation</p> <p>Speaker's Forum sat on the 4th of December 2015 which and no Council meeting was held thereafter.</p> <p>Remedial action</p> <p>Target to be performed during</p>	
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						Q3	
	Number of reports on complaints and queries	4 reports submitted to Council on the complaints and queries by June 2016	1 report on complaints and queries submitted to Council by September 2015	1 report on complaints and queries submitted to Council by December 2015	Q1 & Q2 Target achieved	N/A	Q1 1 report to Council & Council resolution Q2 1 report to Council & Council Resolution
Improve Communication	Number of Internal and external newsletters/ brochures developed.	2 external publications developed by June 2016		1 st Publication by December 2015	Q2 Target not achieved	Q2 Reason for deviation Service provider appointed did not perform and his order is to be cancelled Remedial action New service provider to be appointed and target to be	N/A

						performed during Q3	
		4 internal publications developed by June 2016	1 st Publication by September 2015	2 nd Publication by December 2015	Q1 Target achieved Q2 Target not achieved	Q2 Reason for deviation Service provider appointed did not perform and his order is to be cancelled Remedial action New service provider to be appointed and target to be performed during Q3	Q1 Copy of publication
Deliver Collaborative Solutions	Number of Regulated Council committees,	4 Council committees, Council and general staff	1 Council committees, Council and general staff	1 Council committees, Council and general staff	Q1 and Q2 Two Council meetings were held, Committees	None	Attendance register and minutes

	Council and general staff meetings	meetings to be held by June 2016	meetings to be held by September 2016	meetings to be held by December 2016	and 2 general staff meetings were held		Council itinerary and Council resolution
	Number of LLF meetings held	12 LLF meetings to be held by June 2016	3 meetings to be held by September 2015	3 meetings to be held by December 2015	Two meeting were held during both quarters	Reason for deviation Meeting only takes place when discussion items are submitted	Attendance registers and minutes
Achieve Employment Equity	Number of reviewed EE plan.	1 Reviewed EE plan by December 2016	Actual review of the plan through relevant structures (LLF) by September 2015	Submission to Council for adoption by October 2015 Submission to Department of Labour by October 2015	EE Plan has been reviewed and reports are submitted to Council on quarterly basis. The EE report has also been submitted Department of	None	Council resolution and reviewed EE plan Proof of acknowledgement from DoL

					Labour		
Improve Technology	Number of reports on IT	4 quarterly reports on IT by June 2016	1 quarterly reports on IT by September 2015	1 quarterly reports on IT by December 2015	Two reports is been submitted to Council.	None	Quarterly reports and Council resolution
Job descriptions of new positions developed	Number of reports on job descriptions developed	2 reports on job descriptions developed by June 2016		1 report on job descriptions developed by December 2015	1 report on Job description is been done.	None	Job Descriptions compiled
Reduce budgeted Vacancy Rate	Number of reports on filling of vacant budgeted positions	3 reports on the filling of vacant budgeted positions by June 2016		1 quarterly report on the filling vacant budgeted positions by December 2015	Report on filled positions is been submitted to Council	None	Report on filling posts and Council Resolution
Ensure Sound Records	Records Management Policy	1 Record Management policy	Compilation of the Draft Records	Submit Draft Records Management	Q1 and Q2 Draft Records Management	None	Records Management Policy and Council

Management	developed	developed by June 2016	Management Policy by September 2015	Policy to Council by December 2015	Policy was compiled in the Q1 and submitted to Council for adoption		Resolution
			Compilation of the Registry manual	Submit the Registry manual to Council by December 2015	Q1 and Q2 Registry manual was compiled and submitted to Council for adoption	None	Registry manual and Council Resolution
Training of Councillors and Personnel	Number of training reports submitted to Council	4 Training reports are submitted to Council by June 2016	1 quarterly training report submitted to Council by September 2015	1 quarterly training report submitted to Council by December 2015	Q1 and Q2 Reports are been submitted to Council on quarterly basis	None	Quarterly report and Council resolution
Capacity Building							

	Number of Technical department officials trained	4 quarterly reports on training of Technical Department officials	1 Report on officials trained by September 2015	1 Report on officials trained by December 2015	Q1 and Q2 Achieved	None	2 Reports on officials trained
Workplace Skills Plan	Number of developed and submitted WSP to LGSETA	1 WSP developed and submitted to LGSETA by April 2016		1 report on consolidation of inputs from various departments by December 2015	Target not achieved	Reason for deviation LGSETA has developed a new template and still training officials on it. Remedial action Target will be achieved in the third quarter	N/A

Corporate Objective	Key Performance	Annual Target	Quarterly Target	Progress Report	Reasons for deviating and	Portfolio Of Evidence
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	Indicator		1 st	2 nd		remedial actions	
Coordination of the Provision of Electricity	Number of reports of queries attended to in Hotazel and Vanzylsrus households	12 reports by June 2016	3 reports on the number of queries attended to in Hotazel and Vanzylsrus households by September 2015	3 reports on the number of queries attended to in Hotazel and Vanzylsrus households by December 2015	Q1 and Q2 Achieved	None	6 Reports on Queries
	Number of reports on the queries attend to by Eskom	4 reports on the queries attend to by Eskom by June 2016	1 report on the queries attend to by Eskom by September 2015	1 report on the queries attend to by Eskom by December 2015	Q1 and Q2 Achieved	None	2 Reports on queries
	Number of monitoring reports on the electrification and infills	4 reports on the monitoring of electrification and infills by June 2016	1 monitoring report on the electrification and infills by September 2015	1 monitoring report on the electrification and infills by December 2015	Q1 and Q2 Achieved	None	2 Monitored reports

Obtain Electricity License	Approved electricity license	1 approved electricity license by June 2016	Procurement of Professional service provider for compilation of data for application process by September 2015	Compilation of data and submission of application forms to NERSA by October 2015	Not Achieved	Reason for deviation Delaying of Tender Advert	Previous Tender Advert
Maintain and upgrade internal and access roads	No of access roads upgraded	4.5 km access road upgraded by June 2016	1 km of tar road at Makhubung handed over to contractor by July 2015		Not Achieved Handover of Phase 3 is dependent on the completion of Phase 2	Reason for deviation Finalisation of scope Remedial action The contractor must complete re-seal of the first part of the road before the new scope will be handed over.	Communications sent to Contractor

				Practical completion of 3.5 km in Ganghaai by December 2015	Not Achieved – 95% Completed	<p>Reason for deviation</p> <p>Delayed approval by SANRAL and additional scope of work</p> <p>Remedial action</p> <p>Finalization of additional work and issuing of scope to the contractor by January 2016</p>	Progress Report and Communications
	Number Km of internal roads maintained	150km of internal roads maintained in all 15 wards by June 2016	Finalizing Service Level Agreement and Delivery of Fleet by July 2015	50km of internal roads maintained in 15 wards by December 2015	<p>Q1 Achieved, SLA was finalised</p> <p>Q2 Not Achieved Yellow Fleet received in December 2015</p>	<p>Reason for deviation</p> <p>Late delivery of fleet and training of operators.</p>	Revised Fleet Delivery plan.

						Remedial action Graders will be dispatched to all the 4 clusters in the 3 rd quarter	
	No of internal roads upgraded	3 Bridges upgraded by June 2016	1 Practical completion certificate for Segwaneng bridge by December 2015		Not Achieved	Reasons for deviation Slow performance by the contractor Remedial action Improvement plan is in place and target will be achieved in the 3 rd quarter	Progress Report and Communications
	Roads operations and maintenance	1 Road operation and maintenance	Assessment of all internal roads by September 2015	Draft master plan developed by December 2015	Q1 Achieved Q2 not achieved	Reason for deviation Funding	Communications and Draft Assessment on Roads in JTG District

	master plan developed	master plan developed by June 2016				constraints Remedial Action: Rural Roads Asset Management System (RRAMS), that is being championed by the District Municipality, will be used as an input to the Master Plan of JMLM.	
	Roads Maintenance Assessment Report Developed	3 quarterly reports and 1 consolidated Road maintenance report developed	1 quarterly report on the assessment of all internal roads in 5 wards by September 2015	1 quarterly report on the assessment of all internal roads in 5 wards by December 2015	Not Achieved	Reason for deviation As part of cost containment measures the Municipality decided to use RRAMS services.	Communications and Draft Assessment on Roads in JMLM

		and submitted to Council by June 2016				Remedial action With the assistance of RRAMS the assessment will be done during the 3 rd and 4 th quarter	
Provide infrastructure services (Water, Sanitation)	No. of villages having access to water	13 New villages reticulated by June 2016	13 Villages handed over to the Contractor by August 2015		Not Achieved The following villages were handed over to the contractor in the 1 st Quarter 2015: Makgaladi, Cassel, Dithakong, Adderly.	Reasons for deviation Resubmission of the business plan Remedial action Business Plans were submitted to RBPAC and are currently awaiting signatures. Will be handed over in 2 nd and 3 rd quarter	Handover Minutes, Progress Report and Communications

				Practical completion certificate of Makgaladi , Deurham, Kiangkop , Magobing-East and Diwatshane by December 2015	Not Achieved	<p>Reason for deviation</p> <p>Diwatshane and Deurham water projects were not completed due to the late signing of the Business Plans by DWS</p> <p>Remedial Action</p> <p>Will be completed in the 3rd and 4th quarter</p>	Progress Reports
	Number of reports on villages to be refurbished	4 quarterly reports on villages to be refurbished by June	1 quarterly report on villages to be refurbished by September 2015	1 quarterly report on villages to be refurbished by December 2015	Achieved	None	2 Quarterly Reports

		2016					
	Water operations and maintenance master plan developed	1 Water operation and maintenance master plan developed by December 2015	1 report on assessment of the status of infrastructure in all wards by September 2015	The draft master plan submitted to Council for approval By November 2015	Q1 Achieved Q2 Not achieved Master plan development on draft stage 100% complete (all wards assessed)	Reason for deviation There was no Council meeting in November Remedial action The Draft master plan is been developed and will be submitted to Council by January 2016	Final draft master plan
	Reviewed Water Services Development Plan(WSDP)	1 reviewed Water Services Development plan by October 2015	1 report on the assessment of the status of access to water services and infrastructure conditions all	Submit Draft Reviewed WSDP to Council for approval by October 2015	Not Achieved Compilation of the WSDP - IDP report complete and submitted to Department of	Reason for deviation Still awaiting comments prior submission to council	WSDP-IDP Report

			wards by July 2015 and Submit Draft reviewed WSDP to Department of Water Affairs for comments by August 2015		Water and Sanitation for comments.	Remedial action: Write a letter to the department for comments or go-ahead	
Provision of dry sanitation	Number of villages where 1 400 dry sanitation units are erected	10 Villages where 1 400 new dry sanitation units are erected by June 2016		Practical completion certificates of Magobing-West, Matoro, Gasehunelo wyk 4, Gasehunelo wyk 7 and Maipeng by December 2015	Not Achieved, only Matoro was completed	Reason for deviation 1)The handover of some projects to the Contractors were delayed by community members 2)Magobing-West was replaced by Mosekeng and it was achieved	Progress Report and Completion Reports

						Remedial action Maipeng, Gasehunelo Wyk 4 and 7 will be handed over in the 3 rd quarter	
Provide Sport Facilities	Number of Sport Facilities completed	1 Sport Field completed at Loopeng by June 2016	Handover project to contractor by August 2015		Not Achieved	Reason for deviation Business Plans not approved. Remedial action: Municipality will make follow-ups to COGHSTA	

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			



Provide Housing	Number of reports on 100 low cost houses constructed	4 quarterly reports on 100 low cost houses constructed by June 2016	1 quarterly report on 25 houses constructed by September 2015	1 quarterly report on 25 houses constructed by December 2015	Achieved, 2 quarterly reports on 50 houses constructed were compiled by December 2015	N/A	<ul style="list-style-type: none"> • 2 quarterly reports on constructed houses • Happy letters
			1 quarterly progress meeting by September 2015	1 quarterly progress meetings by December 2015	Achieved, 2 quarterly progress meetings were held by December 2015	N/A	Minutes and attendance register for progress meetings
			3 site visit for Monitoring the progress of the projects by September 2015	3 site visit for Monitoring the progress of the projects by December 2015	6 sites visit for monitoring the progress of the projects were done by December 2015	N/A	Attendance register
Promote safe and clean environment	Number of awareness campaigns held	4 awareness campaigns by June	1 awareness campaign (ward 1, 2, 3, 4 & 5) by September 2015	1 awareness campaign (ward 6 and 7) by December 2015	Not achieved 2 awareness campaigns were held at Deurward	N/A	<ul style="list-style-type: none"> • Attendance registers for the campaigns • Copy of

		2016			and Metsimantsi Wyk 3		presentation for the campaign
			1 notice for the awareness campaign by September 2015	1 notice for the awareness campaign by December 2015	2 notices for the awareness campaigns were held by December 2015	N/A	Copy of notice for the awareness campaign
	Number of reports on households provided with refuse removal services in Hotazel and Vanzylsrus	4 quarterly reports on 1144 households provided with refuse removal by June 2016	1 quarterly report on 1144 households provided with refuse removal by September 2015	1 quarterly report on 1144 households provided with refuse removal by December 2015	2 quarterly reports on 1144 households provided with refuse removal was compiled by December 2015	N/A	<ul style="list-style-type: none"> • 2 quarterly reports • Copy of waste collection
	Number of reports on coordination	4 reports on coordination of working	1 report on coordination of working on fire	1 report on coordination of working on fire	2 reports on the coordination of working on fire	N/A	2 Quarterly reports on coordination

	of Working on Fire	on fire (WOF)	(WOF)	(WOF)	were compiled		
			3 unit meetings by September 2015	3 unit meetings by December 2015	3 unit meetings were held	N/A	<ul style="list-style-type: none"> • Minutes of the meeting • Attendance register
			Suppression of veld fire (as when required) by September 2015	Suppression of veld fire (as when required) by December 2015	Q2 <ul style="list-style-type: none"> • Suppression of veld fire were done:- • Heuningvlei • Ditshipeng • Madularanck • Gasehunelo Wyk 6 • Loopeng • Deerward • Bendel • Kanung 	N/A	<ul style="list-style-type: none"> • National statistical fire report form

					<ul style="list-style-type: none"> • Pendah Farm 		
	Number of reports on coordination of Glenred landfill site establishment	4 quarterly reports on coordination of Glenred landfill site by June 2016	1 quarterly report by September 2015	1 quarterly report by December 2015	2 quarterly reports were compiled by December 2015	N/A	2 quarterly reports
			1 Project Advisory Committee (PAC) meeting by September 2015	1 PAC meeting by December 2015	2 PAC meetings were held by December 2015	N/A	Minutes and attendance register
	Number of reports on funding request for the establishment	2 reports on the funding requests for the establishment of the	1 report on land acquisition for the Hotazel Landfill site by September 2015	1 report on the funding requests for the establishment of the Hotazel landfill site by	1 report on land acquisition and 1 report on the funding requests for establishment of the Hotazel	N/A	<ul style="list-style-type: none"> • 1 report on the funding request for the establishment of Hotazel landfill site

	nt of the Hotazel landfill site	Hotazel landfill site by June 2016		December 2015	landfill site were compiled by December 2015		<ul style="list-style-type: none"> • 2 reports on land acquisition
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Provide recreational facilities	Number of practical completion reports on the construction of the of community hall	1 practical completion report on the community hall constructed at Bothethelets a by December 2015	1 quarterly progress report on community hall constructed by September 2015	1 practical completion report on the community hall constructed at Bothetheletsa by December 2015	1 quarterly progress report and 1 practical completion report on the community hall constructed at Bothetheletsa were compiled by December 2015	N/A	<ul style="list-style-type: none"> • Practical completion certificate • Site minutes and attendance registers
			3 site visit for monitoring the	3 site visit for monitoring the	6 site visits for monitoring the	N/A	Monitoring sheet

			progress of the projects by September 2015	progress of the projects by December 2015	progress of the projects were done by December 2015		
	Number of reports on recreational facilities maintained	12 reports on recreational facilities maintained by June 2016	3 reports on recreational facilities maintained by September 2015	3 reports on recreational facilities maintained by December 2015	6 reports on recreational facilities maintained were compiled by December 2015	N/A	<ul style="list-style-type: none"> • 6 reports of recreational facilities • Copy of registers
	Number of reports on coordination of 4 recreational parks and Ba Ga Bareki Game Farm establishment	4 quarterly reports on coordination of 4 recreational parks and Ba Ga Bareki Game Farm establishment	1 quarterly report on coordination of recreational parks and Ba Ga Bareki Game Farm establishment by September 2015	1 quarterly report on coordination of recreational parks and Ba Ga Bareki Game Farm establishment by December 2015	2 quarterly reports on coordination of recreational parks and Ba Ga Bareki Game Farm establishment were compiled by December 2015	N/A	<ul style="list-style-type: none"> • 4 quarterly reports • Copy of the minutes of quarterly meetings • Attendance register

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Provide library services	Number of reports on library services, business plan developed for the requisition of funds for library and Memorandum of Understanding adopted by Council and submitted to	4 quarterly reports on library services, 1 business plan and 1 Memorandum Of Understanding adopted by Council and Submitted to Department of Sport, Art and Culture by June	1 quarterly report on library services by September 2015	1 quarterly report on library services by December 2015	2 quarterly reports on library services were compiled by December 2015	N/A	<ul style="list-style-type: none"> • Copy of quarterly reports • Copy of business plan • Copy of Memorandum of Understanding

	Department of Sport, Arts and Culture	2016					
Upgrading of cemeteries	Number of reports on the upgrading of cemeteries	3 progress reports on 16 cemeteries upgraded in 16 villages by June 2016	1 progress report on consultation and identification of labourers in 16 villages by September 2015	1 progress report on clearing, fencing and installation of VIP toilets for cemeteries in 16 villages by December 2015	1 progress report on consultation and identification of labourers and 1 progress report on clearing, fencing and installation of VIP toilets for cemeteries in 16 villages were compiled by December 2015	N/A	<ul style="list-style-type: none"> • Progress reports • Minutes of the consultation meeting • Attendance register for the consultation
Provide Traffic Services	Number of Driving License Testing Centre	1 report on the appointment of the service	1 report on the appointment of the service provider by September 2015	1 quarterly report of the monitoring the progress of the construction by December	1 report on the appointment of service provider and 1 report on monitoring of the	N/A	<ul style="list-style-type: none"> • Report on appointment of service provider • Report on

	(DLTC) constructed (phase 1)	provider and 3 reports on progress of Phase 1 of DLTC constructed by June 2016		2015	progress of the construction compiled		progress of phase 1 of DLTC construction
	Number of reports on learner's licenses tests written	4 quarterly reports on learners licences tests written by June 2016	1 quarterly report on learners licences tests written by September 2015	1 quarterly report on learners licences tests written by December 2015	2 reports on learners licences tests written compiled	N/A	<ul style="list-style-type: none"> • Reports on learners licence tests written • Copy of appointment of learners licence tests written
Empowerment of designated groups	Number of reports on the development	4 reports on the development of	1 report on the development of designated groups by	1 report on the development of designated groups by	Q1 & Q2 Target achieved	N/A	<ul style="list-style-type: none"> • Reports on coordinated programs for development

	of designated groups (Youth, women, children, elderly persons and people with disabilities)	designated groups by June 2015	September 2015	December 2015			of designated groups <ul style="list-style-type: none"> • Attendance registers
	Number of reports on the functionality of the Local AIDS Council (LAC)	4 reports on the functionality of the LAC by June 2015	1 report on the functionality of the LAC by September 2015	1 report on the functionality of the LAC by December 2015	Q1 & Q2 Target achieved	N/A	Reports on the functionality of the Local Aids Council



Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Enhance Stakeholder participation	Number of ward committees trained	15 ward committees trained by June 2016	Procurement of the service provider by September 2015	Training of 15 ward committees by December 2015	Q1 & Q2 Target not achieved	Q1 & Q2 Reason for deviation Delay by COGSTA to provide training manual during Q1 and only received during Q2 Remedial action Target to be performed during Q3	Q1 Advert and Appointment of Service Provider report Q2 Ward committees training report
	Number of Speaker's Forum held	4 reports Speaker's Forum held by June 2016	1 report on Speaker's Forum held by September 2015	1 report on Speaker's Forum held by December 2015	Q1 & Q2 Target achieved	N/A	Minutes & Attendance registers

	Number of reports on the functionality of ward committees	4 reports on the functionality of ward committee by June 2016	1 report on the functionality of ward committee by September 2015	1 report on the functionality of ward committee by December 2015	Q1 & Q2 Target achieved	N/A	Attendance registers
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Manage Revenue section	Timeous and accurate billing	12 monthly reports on timeous billing and submission of accounts by end of June 2016	3 monthly reports on timeous billing and submission of accounts by end of September 2015	3 monthly reports on timeous billing and submission of accounts by end of December 2015	6 monthly Billing reports generated	N/A	12 monthly reports on timeous billing and submission of accounts
	Number of	12 debtors	3 debtors	3 debtors	6 debtors	N/A	6 debtors

	reports on debtors' reconciliation performed.	reconciliation reports performed by June 2016	reconciliation reports by September 2015	reconciliation reports by December 2015	reconciliation reports submitted		reconciliation reports
	Number of interim property rates reports on supplementary valuation rolls completed and submitted.	3 interim and 1 consolidated property rates report on the supplementary valuation roll completed submitted by June 2016	1 report on Interim property rates run by September 2015.	1 report on Interim property rates run by December 2015.	2 reports on interim property rates run , the 1 st quarter report was submitted to Council and the 2 nd report was ready by December to be submitted to Council in January 2016	N/A	3 interim and 1 consolidated property rates report on the supplementary valuation roll

Corporate Objective	Key Performance	Annual Target	Quarterly Target	Progress Report	Reasons for deviating and	Portfolio Of Evidence
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	Indicator		1 st	2 nd		remedial actions	
Manage Budget and Treasury section	1 credible budget compiled and submitted to Council by May 2016		1 Budget locking certificate submitted to National and Provincial Treasury by September 2015.		1 budget locking certificate sent to treasury by 15 July 2015	N/A	1 Adjustment and 1 final budget document, 1 budget locking certificate and proof of submission to Council, National and Provincial Treasury
	Number of section 71, Monthly budget statement and salaries reports submitted	12 reports of section 71, Monthly budget statement and salaries submitted to the Mayor, Council and National and Provincial Treasury by	3 reports of section 71, Monthly budget statement and salaries submitted to Mayor, Council National and Provincial Treasury by September 2015	3 reports of section 71, Monthly budget statement and salaries submitted to Mayor, Council and National and Provincial Treasury December 2015	6 monthly reports were submitted to Provincial and National Treasury	N/A	12 reports of section 71, Monthly budget statement and salaries submitted to the Mayor, Council and National and Provincial Treasury and proof of submission thereof.

		June 2016					
	Number of MFMA quarterly reports compiled and submitted to Council and National and Provincial Treasury(ME, BM, LTC, MFM implementation plan)	4 reports each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by June 2016	1 report each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by September 2015	1 report each (ME, BM, LTC, MFM implementation plan)submitted to Council and National and Provincial Treasury by December 2015	Q1 and Q2 are achieved	N/A	4 reports each (ME, BM, LTC, MFM implementation plan) submitted to Council and National and Provincial Treasury and proof of submission.
	Number of sec 52 reports on the implementation of the budget and financial affairs of the	4 quarterly reports on sec 52 reports on the implementation of the budget and financial	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the	1 quarterly report on sec 52 report on the implementation of the budget and financial affairs of the	Q1 and Q2 reports were achieved and submitted	N/A	4 quarterly reports and proof of submission to council.

	municipality submitted to council	affairs of the municipality submitted to Council by June 2016	municipality submitted to Council by September 2015	municipality submitted to Council by December 2015			
	Number of reports on withdrawals submitted to Council, NT, PT and AG	4 reports on withdrawals submitted to Council, National and Provincial Treasury by June 2016	1 report on withdrawals submitted to Council, National and Provincial Treasury by September 2015	1 report on withdrawals submitted to Council, National and Provincial Treasury by December 2015	Q1 and Q2 reports were achieved and submitted	N/A	4 reports on withdrawals and proof of submission to council, National and Provincial Treasury
	Number of conditional grants expenditure reports submitted to council, PT, NT(FMG, MIG,	12 reports each on conditional grants expenditure reports submitted to council, PT,	3 reports each on conditional grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG,	3 reports each on conditional grants expenditure reports submitted to council, PT, NT(FMG, MIG, EPWP, WSOG,	6 monthly reports each were submitted to Provincial and National Treasury	N/A	6 reports each on conditional grants expenditure reports submitted to council, Treasury(Provincial and National) and proof of submission

	EPWP, WSOG, O & M, MSIG RBIG and MWIG)	NT(FMG, MIG, EPWP, WSOG, O & M, MSIG, RBIG and MWIG) by June 2016	O & M, MSIG, RBIG and MWIG) by September 2015	O & M, MSIG, RBIG and MWIG) by December 2015			
	Number of system of delegations developed and reviewed.	1 report of system of delegations reviewed by September 2015	1 report of system of delegations reviewed by September 2015		1 report submitted	N/A	1 report of system of delegations reviewed and submitted to Council, Provincial and National Treasury Proof of submission.(Council resolution and minutes)
	Number of reports on the payment of	12 reports on the payment of creditors within	3 reports on the payment of creditors within	3 reports on the payment of creditors within	6 reports on payment of creditors.(PV03)		

	creditors within 30 days.	30 days by June 2016	30 days by September 2015	30 days by December 2015	generated		
	Number of reports on investment made and submitted to Council	4 quarterly reports on investments made and submitted to council by June 2016	1 quarterly report on investments made and submitted to council by September 2015	1 quarterly report on investments made and submitted to council by December 2015	2 quarterly reports on investments made and submitted to Council	N/A	12 monthly system generated reports (PV03)

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Manage supply chain management section	Number of reports for the contracts awarded submitted to council	12 reports for the contracts awarded submitted to council by June 2016	3 reports for the contracts awarded submitted to Council by September 2015	3 reports for the contracts awarded submitted to Council by December 2015	6 reports on contracted awarded submitted to Council	N/A	6 reports on contracts awarded and submitted to council. Council resolution and minutes

	Number of reports for the contracts awarded submitted to council	12 reports for the contracts awarded submitted to council by June 2016	3 reports for the contracts awarded submitted to council by September 2015	3 reports for the contracts awarded submitted to council by December 2015	6 reports on contracted awarded submitted to council	N/A	6 reports on contracts awarded and submitted to council. Council resolution and minutes
Manage supply chain management section	Number of reports on the update of suppliers database	4 reports on the update of suppliers database by June 2016	1 report on the update of suppliers database by September 2015	1 report on the update of suppliers database by December 2015	2 reports on the update of the suppliers database compiled and submitted	N/A	System print out report verifying the update
	Number of reports on the publication of contracts awarded on the municipal and	4 reports on the publication of contracts awarded on the municipal website by June 2016	1 report on the publication of contracts awarded on the municipal website by September 2015	1 report on the publication of contracts awarded on the municipal website by December 2015	2 reports on Awarded contracts were published on the municipal website	N/A	Website report on the publication of contracts awarded.

	Treasury website						
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Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Manage Asset Management section	Number of reports on the update of GRAP compliant Asset register compiled and submitted to AG	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2015	1 report on the update of GRAP compliant asset register completed and submitted to Office of the Auditor General by August 2015		1 updated GRAP compliant Asset register completed and submitted to AG	N/A	An updated Asset register and proof of submission to Office of the Auditor General



	Number of reports on audit of heritage assets	1 report on the audit of heritage assets submitted to Council by June 2016	Report on consultation of all stakeholders by September 2015	Report on identification of Heritage assets by December 2015	1 on consultation held reports and 1 on identification of heritage assets	N/A	Report on the audit and identification of heritage asset
	Number of reports on inventory stock count performed	12 monthly reports on inventory stock count performed by June 2016	3 Monthly reports on inventory stock counts performed by September 2015	3 Monthly reports on inventory stock counts performed by December 2015	6 monthly reports on inventory stock counts performed.	N/A	6 monthly reports on inventory stock count performed

Corporate Objective	Key Performance Indicator	Annual Target	Quarterly Target		Progress Report	Reasons for deviating and remedial actions	Portfolio Of Evidence
			1 st	2 nd			
Implement cash flow management	Number of monthly reconciliations performed on Cashbook and bank	12 monthly cashbook and bank reconciliation reports each by June 2016	3 monthly cashbook and bank reconciliation reports each by September 2015	3 monthly cashbook and bank reconciliation reports each by December 2015	2 cashbook and bank reconciliation reports performed	<p>Reason for deviation FMS system error</p> <p>Remedial action Financial Management System (FMS) administrators will correct the error. All 4 reconciliation reports will be completed by 29 February 2016</p>	6 monthly cashbook and bank reconciliation reports
	Number of monthly reconciliations performed	12 monthly VAT reconciliation reports	3 monthly VAT reconciliation reports each by September 2015	3 monthly VAT reconciliation reports each by December 2015	Not achieved	<p>Reason FMS system error</p> <p>Remedial action</p>	12 monthly cashbook and bank reconciliation reports

	on VAT	each by June 2016				Financial Management System (FMS) administrators will correct the error. All 4 reconciliation reports will be completed by 29 February 2016	
	Number of monthly reconciliations performed on Creditors.	12 monthly creditors reconciliation reports each by June 2016	3 monthly creditors reconciliation reports each by September 2015	3 monthly creditors reconciliation reports each by December 2015	6 monthly creditors reconciliation performed.	N/A	6 monthly cashbook and bank reconciliation reports
	Number of monthly reconciliations performed on Payroll.	12 monthly payroll reconciliation reports each by	3 monthly payroll reconciliation reports each by September 2015	3 monthly payroll reconciliation reports each by December 2015	6 monthly payroll reconciliation performed	N/A	6 monthly cashbook and bank reconciliation reports

		June 2016					
Promote Economic Development and Tourism	Number of reports on coordination of EPWP	4 quarterly reports on coordination of EPWP	1 quarterly report on coordination of EPWP by September 2015	1 quarterly report on coordination of EPWP by December 2015	Q1 and Q2 1 quarterly reports on coordination of EPWP by September 2015	N/A	<ul style="list-style-type: none"> • Quarterly reports on coordination • List of beneficiaries with ID number
			1 report on the number of jobs created through EPWP, CWP and by government sector departments, NPO and municipality by September 2015	1 report on the number of jobs created through EPWP, CWP and by government sector departments, NPO and municipality by December 2015	2 reports on the number of jobs created through EPWP, CWP and by government sector departments, NPO and municipality	N/A	<ul style="list-style-type: none"> • Reports on the number of jobs created through EPWP, CWP and by government sector departments, NPO and municipality
	Number of reports on	4 reports on the	1 report on the development of	1 report on the development of	2 reports on the development of	N/A	<ul style="list-style-type: none"> • Quarterly reports on the

	the development of sub-contractors	development of sub-contractors by June 2016	sub-contractors by September 2015	sub-contractors by December 2015	sub-contractors were compiled by 2015		development of sub-contractors
	Number of report on the coordination of SMMEs attending the LED/ tourism exhibitions	12 reports on coordination of SMMEs attending the LED/tourism exhibition by June 2016.	3 reports on the coordination of SMMEs attending LED/tourism exhibition by September 2015	3 reports on the coordination of SMMEs attending LED/tourism exhibition by December 2015	6 reports on coordination of SMMEs attending LED/tourism exhibition by December 2015	N/A	<ul style="list-style-type: none"> Quarterly reports on coordination of SMMEs attending LED/Tourism exhibition

